

Bogan Shire Council*
Third Quarter Budget Review
As at 31 March 2021

Appendix A

Outcome	Full Year Original Budget	2020/21 Sep Approved Changes	September Revised Budget	2020/21 Dec Approved Changes	December Revised Budget	2020/21 Mar Recommended Changes	2020/21 Mar Projected Year End Result	YTD Actuals
Grand Total	4,229,336	3,386,822	7,616,158	-6,106	7,610,052	0	7,610,052	-693,467
Operating	1,988,773	-674,265	1,314,508	-1,119,042	195,466	-113,994	81,472	-844,805
Social	2,447,375	187,139	2,634,514	-939,100	1,695,414	-110,053	1,585,361	1,234,347
Social & Cultural	190,896	17,643	208,539	-15,303	193,236	0	193,236	70,258
Community Centres	1,036,339	-18,469	1,017,870	-923,797	94,073	-23,000	71,073	299,136
Inclusive Communities	307,679	44,932	352,611	0	352,611	0	352,611	263,483
Education	1,800	0	1,800	0	1,800	0	1,800	1,800
Public Health	754,756	0	754,756	0	754,756	1,941	756,697	609,355
Emergency Services	155,905	143,033	298,938	0	298,938	-88,994	209,944	-9,685
Infrastructure	1,853,160	35,751	1,888,911	-15,000	1,873,911	-59,350	1,814,561	373,067
Transport Networks	2,312,446	35,751	2,348,197	-25,000	2,323,197	-7,100	2,316,097	1,605,218
Plant System	-575,422	0	-575,422	10,000	-565,422	-52,250	-617,672	-826,828
Water	-81,492	0	-81,492	0	-81,492	0	-81,492	-420,611
Sewer	197,628	0	197,628	0	197,628	0	197,628	15,288
Environmental	1,801,517	92,280	1,893,797	-128,284	1,765,513	17,730	1,783,243	1,285,260
Built Environment	1,301,432	92,280	1,393,712	-130,784	1,262,928	-22,200	1,240,728	1,105,065
Waste & Recycling	-93,718	0	-93,718	0	-93,718	0	-93,718	-330,060
Natural Environment	165,174	0	165,174	0	165,174	38,430	203,604	149,713
Health, Safety & Regulation	428,629	0	428,629	2,500	431,129	1,500	432,629	360,541
Economic	189,112	1,500	190,612	0	190,612	8,183	198,795	147,590
Local Industries and Business	53,066	1,500	54,566	0	54,566	3,009	57,575	43,436
Tourism	72,596	0	72,596	0	72,596	-1,490	71,106	43,784
Public Transport and Air Services	63,450	0	63,450	0	63,450	6,664	70,114	60,370
Civic Leadership	-4,302,391	-990,935	-5,293,326	-35,459	-5,328,785	29,496	-5,299,289	-3,789,592
Leadership, Advocacy & Governance	651,045	0	651,045	0	651,045	13,000	664,045	460,707
Managing Our Business	-4,965,436	-990,935	-5,956,371	-35,459	-5,991,830	16,496	-5,975,334	-4,257,108
Disaster Management	12,000	0	12,000	0	12,000	0	12,000	6,809
Labour Overheads	0	0	0	-1,199	-1,199	0	-1,199	-95,476
Labour Overheads System	0	0	0	-1,199	-1,199	0	-1,199	-95,476
Capital	2,240,563	4,061,087	6,301,650	1,112,936	7,414,586	113,994	7,528,580	151,337
Social	120,448	720,403	840,851	771,634	1,612,485	113,994	1,726,479	468,276
Social & Cultural	0	0	0	15,303	15,303	0	15,303	15,303
Community Centres	53,000	594,253	647,253	756,331	1,403,584	25,000	1,428,584	200,297
Inclusive Communities	41,172	0	41,172	0	41,172	0	41,172	41,177
Public Health	26,276	126,150	152,426	0	152,426	0	152,426	118,540
Emergency Services	0	0	0	0	0	88,994	88,994	92,959
Infrastructure	1,961,096	1,349,829	3,310,925	150,524	3,461,449	0	3,461,449	268,334
Transport Networks	431,121	566,611	997,732	150,524	1,148,256	0	1,148,256	-1,114,187
Plant System	1,181,975	13,192	1,195,167	0	1,195,167	0	1,195,167	640,652
Water	345,000	677,906	1,022,906	0	1,022,906	0	1,022,906	735,039
Sewer	3,000	92,120	95,120	0	95,120	0	95,120	6,830
Environmental	90,019	1,857,325	1,947,344	189,008	2,136,352	0	2,136,352	21,651
Built Environment	39,226	1,518,981	1,558,207	246,008	1,804,215	0	1,804,215	-98,316
Waste & Recycling	47,793	338,344	386,137	-57,000	329,137	0	329,137	118,000
Natural Environment	3,000	0	3,000	0	3,000	0	3,000	1,968
Economic	29,000	80,242	109,242	1,770	111,012	0	111,012	-648,914
Local Industries and Business	24,000	86,854	110,854	0	110,854	0	110,854	1,500
Tourism	5,000	-102,012	-97,012	1,770	-95,242	0	-95,242	-423,412
Public Transport and Air Services	0	95,400	95,400	0	95,400	0	95,400	-227,002
Civic Leadership	40,000	53,288	93,288	0	93,288	0	93,288	41,990
Managing Our Business	40,000	53,288	93,288	0	93,288	0	93,288	41,990

*Report Contains Filters

Cash Position of Funds - 2020/21 projected operating result

Appendix C

Appendix C

Appendix C

(Note: The cash position reflected takes into account cash transfers to and from Council's Reserves (Investments) to fund capital expenditure.)

	General Fund (Incorporating Waste and Plant) (Columns A+B+C)	September Recommended Changes	General Fund Total Budget after First Quarter Changes	December Recommended Changes	General Fund Total Budget after Second Quarter Changes	March Recommended Changes	General Fund Total Budget after Third Quarter Changes
1 General Fund							
Operating Income	18,628,668	3,340,138	21,968,806	1,470,117	23,438,923	4,081,339	27,520,262
Less: Operating Expenditure	20,501,305	2,366,485	22,867,790	351,075	23,218,865	3,967,345	27,186,210
	- 1,872,637	973,653	- 898,984	1,119,042	220,058	113,994	334,052
Add back depreciation	3,414,800		3,414,800		3,414,800		3,414,800
Cash from current year available to fund Capital	1,542,163	973,653	2,515,816	1,119,042	3,634,858	113,994	3,748,852
Add Capital Grants to fund Capital Projects	1,650,286	2,386,422	4,036,708	2,724,967	6,761,675		6,761,675
Add Sale of Capital Plant Items	566,025	-	566,025	-	566,025	-	566,025
Less Gross Capital Spending as per Draft Capital Budget	3,962,031	3,404,891	7,366,922	3,837,903	11,204,825	113,994	11,318,819
Less loan repayments used to fund capital projects	146,843		146,843		146,843		146,843
	- 350,400	- 44,816	- 395,216	6,106	- 389,110	-	- 389,110
Transfer from loan funds	-	-	-	-	-	-	-
Transfer from unrestricted cash	413,847		413,847		413,847		413,847
Cash Balance	63,447	- 44,816	18,631	6,106	24,737	-	24,737
2 Sewer Fund							
Operating Income	564,881		564,881		564,881		564,881
Less: Operating Expenditure	762,509		762,509		762,509		762,509
	- 197,628		- 197,628		- 197,628		- 197,628
Add back depreciation	165,000		165,000		165,000		165,000
Cash from current year available to fund Capital	- 32,628		- 32,628		- 32,628		- 32,628
Gross Capital Spending as per Draft Capital Budget	3,000		3,000		3,000		3,000
Transfer In from Sewer Reserve	35,628		35,628		35,628		35,628
Cash Balance	-	-	-	-	-	-	-
3 Water Fund							
Operating Income	2,194,659		2,194,659	5,395	2,200,054		2,200,054
Less: Operating Expenditure	2,113,167		2,113,167	5,395	2,118,562		2,118,562
	81,492	-	81,492	-	81,492	-	81,492
Add back depreciation	450,000		450,000		450,000		450,000
Cash from current year available to fund Capital	531,492	-	531,492	-	531,492	-	531,492
Add Capital Grants to fund Capital Projects	-		-		-		-
Gross Capital Spending as per Draft Capital Budget	345,000	270,000	615,000	-	615,000	-	615,000
Transfer In from Water Reserve	-		-		-		-
Cash Balance	186,492	- 270,000	- 83,508	-	- 83,508	-	- 83,508
4 Consolidated							
Operating Income	21,388,208	3,340,138	24,728,346	1,475,512	26,203,858	4,081,339	30,285,197
Less: Operating Expenditure	23,376,981	2,366,485	25,743,466	356,470	26,099,936	3,967,345	30,067,281
	- 1,988,773	973,653	- 1,015,120	1,119,042	103,922	113,994	217,916
Add back depreciation	4,029,800		4,029,800		4,029,800		4,029,800
Cash from current year available to fund Capital	2,041,027	973,653	3,014,680	1,119,042	4,133,722	113,994	4,247,716
Add Capital Grants to fund Capital Projects	1,650,286	2,386,422	4,036,708	2,724,967	6,761,675		6,761,675
Add Sale of Plant	566,025	-	566,025	-	566,025	-	566,025
Gross Capital Spending as per Draft Capital Budget	4,310,031	3,674,891	7,984,922	3,837,903	11,822,825	113,994	11,936,819
Less loan repayments used to fund capital projects	146,843		146,843		146,843		146,843
Transfer from Sewer Fund Reserve	35,628		35,628		35,628		35,628
Transfer from Water Fund Reserve	-		-		-		-
Transfer from unrestricted cash - General Fund	413,847		413,847		413,847		413,847
Cash Balance	249,939	- 314,816	- 64,877	6,106	- 58,771	-	- 58,771

OPERATING BUDGET		March Budget Review Statement of Adjustments 2020/2021				APPENDIX B
		Favourable	Unfavourable	Neutral Transfers	Net	Notes
		- 320,474	206,480	-	- 113,994	
1 Social		- 113,994	3,941	-	- 110,053	
Revenue						
	Community & Social Development			- 5,000	- 5,000	Holiday Break Activities Grant - \$5,000
	Sport & Recreational Facilities	25,000			25,000	Premiers Dept - Bogan River Nature Trail
	Emergency Services	88,994			88,994	Reimburse Capital Costs - Extension to Nyngan RFS
Expenditure						
	Community & Social Development			5,000	5,000	Holiday Break Activities Costs \$5,000
	Public Health		1,941		1,941	Adjustment to Interest Received from Investment
	Cemeteries		2,000		2,000	Increase to budget for Water Costs at Cemetery
2 Infrastructure		- 174,050	114,700	-	- 59,350	
Revenue						
	Plant System	52,250			52,250	Additional Internal Plant Hire
	Street Lighting	1,800			1,800	Additional Traffic Route Lighting Subsidy \$1,000 Reimbursements \$800
	Street Lighting			- 50,078	- 50,078	National Carbon Bank of Australia - Emission Credits
	Block Grant Revenue			- 30,000	- 30,000	Increase to Budget Regional Block Grant Income
	Roads Private Works	120,000			120,000	Additional income from private works
	RMCC Ordered Works			- 1,000,000	- 1,000,000	Additional income expected for Ordered Works
	Flood Damage			- 2,680,276	- 2,680,276	Additional Income Expected for Flood Damage (includes Emergency Works)
	Hermidale/Nymagee Rd - Hera Mine VPA			- 1,080	- 1,080	Additional Income due to CPI Increase
	Engineering Admin		2,700		2,700	Reduction in revenue resulting from waiver of fees during Covid 19
Expenditure						
	Block Grant Expenditure			30,000	30,000	Increase to Budget Regional Block Grant Expenditure
	Street lighting			50,078	50,078	Increase to Expenditure for repayment of Capital Costs for Street Lighting
	Roads Private Works		110,000		110,000	Additional Expenditure from private works
	RMCC Ordered Works			1,000,000	1,000,000	Additional Expenditure budgeted for Ordered Works
	Flood Damage			2,680,276	2,680,276	Additional Expenditure budgeted for Flood Damage
	Hermidale/Nymagee Rd - Hera Mine VPA			1,080	1,080	Additional Expenditure due to CPI Increase
	Civil Works		2,000		2,000	Additional costs
3 Environmental		- 22,200	39,930	-	17,730	
Revenue						
	Built Environment	17,200			17,200	Additional Revenue from DA Applications
	Compliance Management		1,500		1,500	Reduction in revenue resulting from waiver of fees during Covid 19
Expenditure						
	Built Environment	5,000			5,000	Reduced Expenditure in Town Planning Costs
	Natural Environment		38,430		38,430	Reallocation of Plant Hire to Gardeners
4 Economic		- 1,726	9,909	-	8,183	
Revenue						
	Local Industries & Business		3,009		3,009	Commercial Undertakings - adjustments to Rental Revenue
	Community & Social Development	1,490			1,490	Insurance Claim
	Economic Development			- 3,420	- 3,420	Country Arts Support Program
	Museum			- 2,000	- 2,000	Museum Volunteers Grant
	Aerodrome	236			236	Increased Rental Income
Expenditure						

		Museum			2,000	2,000	Museum Volunteers Grant Expenditure	
		Economic Development			3,420	3,420	Country Arts Support Program expenditure	
		Aerodrome		6,900		6,900	Increased internal plant hire	
		5 Civic Leadership	-	8,504	38,000	-	29,496	
		Revenue						
		Interest on Investments			25,000		25,000	Reduction to Budgeted Interest on Investments
		Managing Our Business	-	8,504		-	8,504	Additional Subsidies, User fees & charges
		Expenditure						
		Leadership, Advocacy & Governance			12,500		12,500	Contribution towards Nyngan Community Homes as per council Resolution (more to come)
		Labour Overheads			500		500	Adjustments to Professional development Costs

CAPITAL BUDGET	Budget Review Adjustments				
	Favourable	Unfavourable	Neutral Transfers	Net	Description
	-	113,994	-	113,994	
1 Social	-	113,994	-	113,994	
Revenue				-	
Expenditure					
Sport & Recreational Facilities		25,000		25,000	Premiers Dept - Bogan River Nature Trail
Emergency Services		88,994		88,994	Capital Costs - Extensions to Nyngan RFS Shed
2 Infrastructure	-	-	-	-	
Revenue				-	
Expenditure					
3 Environmental	-	-	-	-	
Revenue				-	
Expenditure					
4 Economic	-	-	-	-	
Revenue				-	
Expenditure					
5 Civic Leadership	-	-	-	-	
Revenue				-	
Expenditure					

Capital Budget

Appendix D

Description	Asset Category	Carryover from 2019/20 (Operating Revenue)	Proposed New Items 2020/21	Source of Funding for Proposed Budget 2020/21										Totals	
				First Budget Review 2020/2021	Second Budget Review 2020/2021	Third Budget Review 2020/2021	Grants	Plant Fund	2020/21 General Fund Operating Revenue	2020/21 Sewer Fund Operating Revenue	2020/21 Water Fund Operating Revenue	Other			
Larkin Oval Canteen (Council Resolution 294/2020)	New Asset		0		11,720					11,720					11,720
Reimburse Demolition of Old BBM paid for from Grant Funds	New Asset		0		-51,854					-51,854					-51,854
Palais Theatre Site Remediation	Renewal of Asset		0		31,730					31,730					31,730
Renewal to 8A & B Dandaloo St - (Funded by Internal loan)	New Asset	25,488	0												25,488
Renewal to 76A & B Pangee Street (Old Observer building)	New Asset	80,230	0												80,230
Medical Centre - Extension - Building Better Regions Fund	New Asset			466,957			350,218			116,739					466,957
Medical Centre - Fit Out of Extension - Drought Communities Grant	New Asset			83,782			83,782								83,782
Youth & Community Centre - Building - SCCF3-0582 (Plus Council Contribution \$283,261K)	New Asset	964,112		-116,739	200,000					-116,739				200,000	1,047,373
Youth & Community Centre - Solar Panels - Drought Communities Grant	New Asset			12,700			12,700								12,700
Swimming Pool - Resurfacing - Drought Communities Grant	New Asset			307,928	23,868		331,796								331,796
Junior League Oval - Training Lights - Drought Communities Grant & Donation NJRLFC	New Asset			39,740			26,271			13,469					39,740
Hermidale Park - Public Toilet - Drought Communities Grant	New Asset			30,000			30,000								30,000
Medical Centre - Sonography Equipment - Drought Communities Grant	New Asset			126,150			126,150								126,150
Collierreina Hall - Improvements - Drought Communities Grant	New Asset			30,000			30,000								30,000
Youth & Community Centre - Fit-outs - Drought Communities Grant	New Asset			213,750			213,750								213,750
Drought Communities Grant - Contingency				169,419	-23,868		145,551								145,551
Upgrade Fence to Clubhouse & Tennis Courts	New Asset			4,000						4,000					4,000
Showground - Awning at Kiosk	New Asset			5,000						5,000					5,000
Nyngan Railway Museum Restorations Funds	Renewal of Asset	39,214													39,214
Girilambone Railway Museum Restorations Funds	Renewal of Asset	716,238													716,238
Affordable Seniors Living	New Asset	363,363													363,363
Swimming Pool - Flood Lights	Renewal of Asset		4,000							4,000					4,000
Swimming Pool - Path for Lane Ropes	Renewal of Asset		3,500							3,500					3,500
Swimming Pool - Solar Heating	Renewal of Asset	9,084													9,084
Waste Facility - Recycling	New Asset	202,668	0												202,668
Waste Facility	New Asset	33,176	0												33,176
Waste Facility - 2 New Waste Cells	New Asset	62,500	0												62,500
Waste Facility - Monitoring Equipment	New Asset		6,000							6,000					6,000
Waste Facility - Fencing after construction of drains	New Asset	25,000	0												25,000
Waste Facility - Road for Wet Weather Access	New Asset	15,000	0												15,000
Nyngan Pool - Water Play & Waterside - LRCI	New Asset					200,000	200,000								200,000
Netball Courts - Sealing Two Courts - LRCI	New Asset					100,000	100,000								100,000
Bogan River - Lower - LRCI	New Asset					130,000	130,000								130,000
Nyngan Cemetery - Perimeter Fencing - LRCI	New Asset					51,000	51,000								51,000
Bogan River - Upper - LRCI	New Asset					100,000	100,000								100,000
Hermidale Park Upgrade - LRCI	New Asset					30,000	30,000								30,000
Coolabah Toilets - LRCI	New Asset					30,000	30,000								30,000
Frank Smith Oval (Shelter, Walkway to ELC, sight screens and fence) - LRCI	New Asset					110,000	110,000								110,000
Bogan Shire Youth and Community Centre - R4R	New Asset					806,400	806,400								806,400
Nyngan Railway Heritage - R4R	New Asset					641,872	641,872								641,872
Housing: (GP accommodation) - R4R	New Asset					556,422	556,422								556,422
Davidson Park - R4R	New Asset					465,165	465,165								465,165
6 New Marquees - Australia Day	New Asset					7,418	7,418								7,418
Portable Movie Screen, Projector & Speakers	New Asset					7,885	7,885								7,885
Managing Our Business															-
IT Equipment	Renewal of Asset	9,233	20,000							20,000					29,233
Depot Security Cameras - additional plus one in stores area	New Asset		10,000												10,000
Key System for Council buildings - Stage 3	New Asset		10,000							10,000					10,000
Extensions to Welding Area of Workshop	New Asset		29,500							29,500					29,500
PC Upgrades	Renewal of Asset		20,000							20,000					20,000
Authority Connect ACTUS CRM Mobile App	Renewal of Asset	13,055	0												13,055
Map Info Software Integration	New Asset	10,000	0												10,000
Asset Management Software	New Asset	21,000	0												21,000
Improve Main Street for Xmas			5,000							5,000					5,000
Macquarie Marshes Sign Footings (Council resolution)						1,770				1,770					1,770
Village Improvement Fund - Collierreina		22,834	6,000							6,000					28,834
Village Improvement Fund - Coolabah		27,875	6,000							6,000					33,875
Village Improvement Fund - Girilambone		14,138	6,000							6,000					20,138
Village Improvement Fund - Hermidale		28,007	6,000							6,000					34,007
Parks and Reserves															-
Recreation Weir Improvements Downstream	Renewal of Asset	10,000													10,000
Old BP Service Station - Heritage Park Stage 2	New Asset	13,254													13,254
Garden Small Plant & Tools	New Asset		3,000							3,000					3,000
Parks and Reserves Small Plant & Tools	New Asset		3,000							3,000					3,000
National Tree Planting Day	New Asset		5,000			4,515				9,515					9,515
Tree Planting Program - Nyngan Streets and Parks	New Asset	5,000	5,000							5,000					10,000

Capital Budget

Appendix D

Description	Asset Category	Carryover from 2019/20 (Operating Revenue)	Proposed New Items 2020/21	Source of Funding for Proposed Budget 2020/21								Totals		
				First Budget Review 2020/2021	Second Budget Review 2020/2021	Third Budget Review 2020/2021	Grants	Plant Fund	2020/21 General Fund Operating Revenue	2020/21 Sewer Fund Operating Revenue	2020/21 Water Fund Operating Revenue		Other	
Junior League Oval - Concrete Slabs under grandstands	New Asset		4,000							4,000				4,000
Moonagee Park - Level and Turf	Renewal of Asset		15,000							15,000				15,000
Davidson Park - Footpath from toilets to carpark	New Asset		4,000	-4,000						0				-
Bogan River Nature Trail - Premiers Dept	New Asset					25,000	25,000			0				-
Larkin Oval - Seniors Seating inside fence	New Asset		4,500							4,500				4,500
Purchase 2 blocks at Girilambone (Council Res)	New Asset					8,058				8,058				8,058
R2R														-
Gravel Resheeting	Renewal of Asset	197,455	462,000				462,000							659,455
Reseal of Local Roads	Renewal of Asset		550,286				550,286							550,286
Nyngan Town Streets Reseals - Bitumen	Renewal of Asset		100,000				100,000							100,000
Pangee St - Asphalt Pedestrian Crossing	Renewal of Asset		25,000				25,000							25,000
Old Warren Rd & Colane Rd - Rehab	Renewal of Asset		150,000				150,000							150,000
Pangee Road Culverts	Renewal of Asset		80,000				80,000							80,000
Repair Grant														-
Construction of Cockies Rd	New Asset		0	150,000			150,000							150,000
Rehabilitation of Tottenham Rd	New Asset		0	200,000			200,000							200,000
Fixing Local Roads														-
Colane Rd Reseal & Resheet (add	New Asset	64,922	0	478,354			478,354							543,276
Pangee Rd Resheet (own cont \$49,661 moved from W3951)	New Asset	46,407	0	480,000			480,000							526,407
Yarrandale Rd Repair & Reseal	New Asset		0	863,009			863,009							863,009
Local Roads & Community Infrastructure														-
Bitumen Reseals 2.5km - LRCI	Renewal of Asset					84,000	84,000							84,000
Gravel Resheeting 3km - LRCI	Renewal of Asset					76,524	76,524							76,524
Own Works														-
Mulla Road - Construct & seal 0.95km to bend	New Asset		140,000							140,000				140,000
Colane Road - Construct & seal 1.0km	New Asset		150,000							150,000				150,000
Roads Closed Signs	Renewal of Asset	18,600	0											18,600
Wyes Road Box Culvert	Renewal of Asset	15,000	0											15,000
Ground Tanks	New Asset	22,984	0											22,984
Pipe Culvert Renewals Rural roads	Renewal of Asset	60,000	20,000							20,000				80,000
Pangee Road Culverts (Plus R2R Funds \$80,000)	Renewal of Asset	40,000	0											40,000
Bridge Repair Program	Renewal of Asset	60,000	20,000							20,000				80,000
Footpath Repair Program	Renewal of Asset		20,000			-3,317				16,683				16,683
Kerb & Gutter Repair Program	Renewal of Asset		20,000			-3,877				16,123				16,123
Kerb & gutter Lawlor St - Fuel Depot	New Asset					3,877				3,877				3,877
Recreational & Exercise Pathway	Renewal of Asset	15,237	0			3,317				3,317				18,554
Grid Removal - Rural Roads Grid Removal Subsidy (as per Policy)	New Asset	24,000	0											24,000
Civil Works Tools	New Asset		5,000							5,000				5,000
Rural Addressing - Signs and placement	New Asset	2,006	0											2,006
Reseal Apron - Stage 2	New Asset	93,000	250,000	-102,159			147,841							240,841
Aerodrome - Runway Gables Stage 2	New Asset	2,400												2,400
Nyngan Airport: (Resealing, Fuel Tank, Fencing) - R4R	New Asset					255,108	255,108							255,108
PLANT FUND														-
Additions of Plant as per spreadsheet	New Asset	13,192	1,748,000					1,748,000						1,761,192
Disposal of Plant as per spreadsheet	New Asset		-566,025					-566,025						566,025
Capital portion of Loan Repayments			146,843							146,843				146,843
Subtotal - General Fund		3,594,943	3,542,849	3,404,891	3,837,903	25,000	8,740,775	1,181,975	687,893	0	0	200,000		14,380,586
TOTAL - ALL FUNDS		21,816,269	3,890,849	3,674,891	3,837,903	25,000	8,740,775	1,181,975	687,893	3,000	615,000	200,000		33,219,912

Key - Status

NS: Not Started

NP: Not Progressing

PWI: Progressing with Issues

C: Completed

Strategy 1.1.1

Continue to support and create opportunities for community festivals, events and cultural activities through planning, marketing, direct involvement and various forms of assistance.

	Activities 2020/21	Status	Action Comments	Council Lead
i	Provide community events, activities and venues to celebrate Australia Day	C		Director People and Community Services
ii	Seek sponsorship and organise the Christmas Lights and Rural Mailbox Competitions	C		Director People and Community Services

Strategy 1.1.2

Support all local communities, heritage and cultural groups to reconnect to, preserve and share our Shire's heritage and social history, and continue to promote the attractions that contribute to the cultural and economic development of the Shire.

	Activities 2020/21	Status	Action Comments	Council Lead
ii	Conduct citizenship ceremonies	PWI	Ceremonies now to be held online under COVID-19 Public Health Order	General Manager
iii	Promote annual events calendar via website and council column (e.g. WSPA End of Year Concert, ANZAC Day Events etc.)	PWI	Covid-19 restrictions apply	Director People and Community Services

Strategy 1.1.3

Identify, respect and preserve sites and items of historical significance.

	Activities 2020/21	Status	Action Comments	Council Lead
iii	Undertake a review of the Community Heritage Study	NS	Dependent on available resources - deferred until 2021	Director Development and Environmental Services

Strategy 1.1.4

Develop and support volunteer groups to carry out functions and projects for the benefit of the community and volunteers.

	Activities 2020/21	Status	Action Comments	Council Lead
ii	Support National Tree Day	C	Ongoing annual event. Event was cancelled due to Covid 19 however Council planted 25 trees at the eastern entrance to town to continue the program.	Director Development and Environmental Services

Strategy 1.2.2

Maintain and improve our parks, gardens and playgrounds to promote their use and enjoyment by the whole community and our visitors.

	Activities 2020/21	Status	Action Comments	Council Lead
i	Investigate the establishment of a Community Street Tree Planting Program	NS	Dependent on available resources - deferred until 2021	Director Development and Environmental Services

Strategy 1.2.4

Provide well maintained community halls and other similar facilities for community use.

	Activities 2020/21	Status	Action Comments	Council Lead
i	Develop progressive M&R program for all Shire halls and community facilities capital works	NS	A review of Shire Halls and community facilities is currently underway by Councils Asset Manager and Property Manager. Once this has been undertaken a program of M&R will be developed by the Engineering Department to complete M&R and ascertain budgets required for larger works.	Director Engineering Services
iii	Undertake a review of community halls and develop a plan of management with the view to support community activities	NS	Dependent on available resources	Director Engineering Services

Strategy 1.2.5

Provide well maintained Shire showground and equestrian facilities for community use.

	Activities 2020/21	Status	Action Comments	Council Lead
iv	Extend irrigation system to provide coverage of all operational areas at the showground	NS	Not allowed for in the current budget	Director Engineering Services

Strategy 1.2.6

Support development of a youth centre that is maintained for recreational, educational and cultural activities.

	Activities 2020/21	Status	Action Comments	Council Lead
i	Work with schools and community organisations to identify needs, opportunities and funding options for a dedicated youth centre	C	Community Consultation August 2019, Stronger Country Communities Funding Round 3 grant application submitted 27 September 2019 - successful. Tendering process now complete. Construction due to begin Q4.	Director People and Community Services

Strategy 1.2.7

Provide and promote quality Library services.

	Activities 2020/21	Status	Action Comments	Council Lead
i	Provide and promote well maintained facilities and access to printed and online information and other resources.	PWI	Library activities impacted by COVID-19 Public Health Order	Director People and Community Services

Strategy 1.3.2

Provide opportunities for young people to be actively engaged in the development, design and planning of educational and other programs, services and infrastructure in which they are a stakeholder or user group.

	Activities 2020/21	Status	Action Comments	Council Lead
iv	Source funding for Youth Week activities and/or events including StormCo	C	Youth Week activities programmed for week of 12 - 16 April.	Director People and Community Services

Strategy 1.3.6

Identify and support the social services needs of older people and active seniors in the community and provide infrastructure to support assisted and independent living and social interaction.

	Activities 2020/21	Status	Action Comments	Council Lead
i	Investigate housing options for seniors, including grants for building funding	C	Senior Living Development completed, assistance granted to Nyngan Community Homes for proposed new development	Director Development and Environmental Services
Strategy 2.1.1				
Efficient local and regional transport networks that meet community and business needs.				
	Activities 2020/21	Status	Action Comments	Council Lead
v	Design and construct bikeways and footpaths incorporating tree shade cover	PWI	Funding has been applied for through the RMS to update PAMP and bike plan	Director Engineering Services
vi	Implementation of identified projects to construct pedestrian kerb ramps as identified in Pedestrian Access Mobility Plan subject to continuing RSM grant funding	PWI	Funding has been applied for through the RMS to update PAMP and bike plan	Director Engineering Services
Strategy 2.2.1				
Encouraged increased use of rail for transporting agricultural and mining products.				
	Activities 2020/21	Status	Action Comments	Council Lead
ii	Work with John Holland Rail, the RMS and NSW Police to ensure current standards of rail and crossing safety are maintained and promoted within the community	PWI	Speed of trains and eastern level crossing remain an unresolved issue	General Manager
Strategy 2.4.1				
Provide a financially viable and efficient sewerage system that meets best practice and has sufficient capacity for current and projected growth requirements.				
	Activities 2020/21	Status	Action Comments	Council Lead
ii	Monitor and review the development of a database of all sewerage management systems within the Local Government Area	NS	Dependent on available resources - deferred until 2021	Director Development and Environmental Services
Strategy 3.1.1				
Conduct periodic reviews of Council's planning instruments to ensure that land use planning supports the long term sustainability of our local communities and our economy.				
	Activities 2020/21	Status	Action Comments	Council Lead
i	Review of LEP 2011	C	Reviewed - no amendments required, suitable for current needs.	Director Development and Environmental Services
iv	Review DCP 2012, including provisions of heritage controls	NP	The Shire has 4 local heritage items all managed by Council. Heritage Development Controls are only effective when developments are undertaken to Heritage Listed Items (which do not presently exist in the Shire). A Heritage Review and adoption of heritage listed items under the Bogan LEP 2011 is required in this regard. Review of set back planning controls have resulted in amendment to the DCP.	Director Development and Environmental Services
v	Establishment of Rural Residential Strategy	NS	Dependent on available resources - deferred until 2021	Director Development and Environmental Services
Strategy 3.1.3				
Ensure our community's buildings are safe, healthy and maintained.				
	Activities 2020/21	Status	Action Comments	Council Lead
i	All essential services measures to be inspected and the register maintained	NS	Dependent on available resources - deferred until 2021	Director Development and Environmental Services
Strategy 3.1.4				
Develop and implement flood management plans for all urban flood plain areas.				
	Activities 2020/21	Status	Action Comments	Council Lead
i	Maintain stormwater management infrastructure	PWI	Grant funding applied for to replace some of the growing amount of damaged kerb and gutter	Director Engineering Services
ii	Review requirements under LEP and DCP for Flood Management	NS	Dependent on available resources - deferred until 2021	Director Development and Environmental Services
iii	Develop, review and implement Flood Risk Management Plan in accordance with NSW Government Guidelines	NS	Dependent on available resources - deferred until 2021	Director Development and Environmental Services
Strategy 3.2.1				
Provide efficient and cost effective kerbside collection of solid and recyclable waste.				
	Activities 2020/21	Status	Action Comments	Council Lead
ii	Review and monitor kerbside recycling service in order to reduce contamination rates	PWI	Ongoing contamination of recycling – Education and strategies are being developed with NetWaste to help reduce contamination rate.	Director Development and Environmental Services
Strategy 4.1.1				
Support and promote our local business and industry, to identify gaps and develop initiatives for sustainable economic growth and local employment opportunities.				
	Activities 2020/21	Status	Action Comments	Council Lead
iv	Implement the Economic Development Plan for Bogan Shire	NS	Grant applications have been a focal point for Council in Q3, which relate directly to economic development.	Director People and Community Services
Strategy 4.2.1				
Develop and implement a tourism strategy which includes the identification of potential opportunities for growth and new tourism products through consultation with stakeholders.				
	Activities 2020/21	Status	Action Comments	Council Lead
ii	Provide and maintain a quality Visitor Information Centre which encourages and supports growth across many sectors of the local economy.	PWI	COVID-19 affecting operations - now open Monday to Friday with limited hours - no volunteers, only paid staff to operate	Director People and Community Services

Strategy 5.1.2				
Provide accountability to the community by regularly reporting on Council activities through the publication of statutory reports, business papers, meeting minutes and general information.				
	Activities 2020/21	Status	Action Comments	Council Lead
iii	Complete Annual Report	C	Completed in November 2020	Director of Finance and Corporate Services
iv	Complete statutory financial accounts	C	Completed in September 2020	Director of Finance and Corporate Services
Strategy 5.1.4				
Maintain effective partnerships through regional and industry bodies to collaborate on matters of mutual interest and lobby collectively on behalf of the community.				
	Activities 2020/21	Status	Action Comments	Council Lead
i	Maintain regional partnerships including OROC, LMWUA	PWI	Future of Orana Joint Organisaition uncertain due to funding.	General Manager
Strategy 5.2.4				
Manage Council's operations effectively and on business-like principles to maximise service delivery for the community.				
	Activities 2020/21	Status	Action Comments	Council Lead
vii	Manage Council's ICT resources including disaster recovery to support our business	PWI	Council is identifying ways to improve ICT with limited resources	Director of Finance and Corporate Services
Strategy 5.2.5				
Implement Council's Fit for the Future Action Plan to ensure that we retain our autonomy as a financially viable independent Council.				
	Activities 2020/21	Status	Action Comments	Council Lead
iv	Undertake Services Reviews for more efficient service provision	NS	Resourcing to be reviewed for 2021	General Manager
v	Refocus expenditure on asset renewals	NS	Awaiting development of new Asset Management Plans with next round of IP&R	General Manager